New York construction stands at the precipice of historic development. The Infrastructure Investment and Jobs Act (IIJA) has provided funding for many shovel-ready projects in the New York region, which will revitalize critical infrastructure and create a stronger network of transit and transportation options for the state. From the Kensington Highway capping in Buffalo to the Hudson Tunnel Project crossing the Hudson into Manhattan, from reimagining the Brooklyn-Queens Expressway to the Second Avenue subway expansion, the stage is set in the Empire State for explosive growth.

But how did we get here? The answer is ... you.

For more than a century now, through thick and thin, the New York Building Congress has been the voice of the industry that sparks that growth. The industry that lifts New York ever upward. Our members are and have always been at the core of what we do and why we do it. Our advocacy and programming flows from serving the needs of our 500+ member organizations from a broad range of building sectors.

Because of the dedication and know-how of those members, no organization is better prepared to lead discussion and action around the challenges that stand in the way of the progress that New Yorkers deserve. For the last 100 years, we, and the industry our organization represents, have built back stronger after every challenge that’s been thrown its way. With each recovery, the buildings grew higher. The infrastructure got more daring. The idea of New York became clearer and more beautiful.

As this Annual Report will show, the state of this organization has never been stronger. Our advocacy from City Hall to Albany to Washington is frequent and formidable — and getting results. You are seeing our policy proposals and biggest priorities in budget outlines from Governor Kathy Hochul and Mayor Eric Adams.

But it can't end there. We must keep engaging with all of our elected officials, from every level of government, to ensure that we properly fund building schools, roads, affordable housing and mass transit improvements. We must ensure that sensible solutions to decade-long gridlock see the light of day. Processes must be streamlined not only to make development easier, but also to build a fairer, more equitable system that removes impediments hindering wider participation by M/D/WBE firms.

Finally, we must ensure New York receives its fair share of the $1.2 trillion in IIJA funds still mired in bureaucratic snarl in Washington. The Building Congress successfully pushed Washington to pass the legislation in 2021, and we won't stop fighting until every cent has arrived here.

In the meantime, it’s impossible to overstate the perseverance exhibited by you, our members, over the past few years. In the face of pandemic uncertainty, painful inflation and global supply chain failures, you have pushed on, building critical infrastructure and life-saving facilities, keeping us moving and spurring economic development.

We at the Building Congress will be here behind you to back you every step of the way. We’re growing, our reach is expanding, our dreams and expectations are getting bigger, and there’s never been a better time to be a member. The future is bright for our industry and New York.
VISION
The New York Building Congress will lead the building industry – and the people who work within it – toward a more equitable, prosperous, and resilient future in New York and beyond.

MISSION STATEMENT
The New York Building Congress provides a unique forum to advance an industry-wide agenda that strengthens New York’s built environment. It does so by facilitating the collaboration of diverse stakeholders and communities, with a focus on economic and infrastructure development, job creation and professional exchange.

On behalf of more than 500 constituent organizations comprising more than 250,000 skilled tradespeople and professionals, the Building Congress supports sound public policy, promotes productive capital spending, encourages public/private partnerships and evaluates the implementation of major government projects.

To foster relationships and cooperation, the Building Congress sponsors consensus-building activities and encourages a free exchange of ideas among leaders of industry associations, businesses and the public sector.

The Building Congress promotes competence and productivity in the workplace, with special emphasis on public service, teamwork and partnership with government. Members are encouraged to conduct business with honesty, integrity, and a spirit of fair competition.

ORGANIZATIONAL VALUES
• Advocacy
• Civic-Mindedness
• Collaboration & Cooperation
• Diversity, Equity, & Inclusion
• Innovation & Thought Leadership
• Member Support
• Sustainability & Resiliency
The following goals represent the Building Congress’ future commitments, as determined by research and engagement with Building Congress staff and board, leadership, and member organizations. Every goal takes into account the driving force behind all we do: the policy advocacy we as an organization have always undertaken on behalf of our members and our industry:

• **GOAL 1:** Elevate the building industry as a driving force for civic and economic development across New York and the nation.

• **GOAL 2:** Develop future generations of industry leaders who will build an equitable, prosperous, and resilient New York.

• **GOAL 3:** Engage new sectors and firm types in the building industry to leverage the opportunities of the next century.

• **GOAL 4:** Be the stabilizing force for the building industry in turbulent times.

As a hallmark of this past, current, and future leadership, the Building Congress will also seek to establish a permanent home for the building industry in New York. We envision an exhibition and gathering space – a physical manifestation of our role as a convener for all. We imagine this Building Congress headquarters as a place not just for our organization and its staff, but for members, the building industry, and the community to gather and discuss and share new ideas. A place for convening 30 to 300. A place where the public can learn about the transformative impact the building industry has on New York and the nation, with a permanent exhibition space, conference space, a café, and rentable common work areas. From this space and with this vision, we will build the prosperous and dynamic future that New York deserves in the century to come.
MEMBERSHIP BREAKDOWN
BY INDUSTRY SECTOR

<table>
<thead>
<tr>
<th>Industry Sector</th>
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<tbody>
<tr>
<td>Manufacturers</td>
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<tr>
<td>Labor</td>
</tr>
<tr>
<td>Educational/Healthcare/Cultural Institutions</td>
</tr>
<tr>
<td>Financial and Related Service Providers</td>
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<tr>
<td>Law Firms</td>
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<tr>
<td>Utilities/Government</td>
</tr>
<tr>
<td>Architects</td>
</tr>
<tr>
<td>Real Estate/Owners</td>
</tr>
<tr>
<td>Associations/Non-Profit Organizations</td>
</tr>
<tr>
<td>Engineers</td>
</tr>
<tr>
<td>Contractors/Subcontractors</td>
</tr>
<tr>
<td>Service Providers/Consultants</td>
</tr>
</tbody>
</table>

NYBC BY THE NUMBERS

542 MEMBER ORGANIZATIONS

240,000 EST. NYC CONSTRUCTION INDUSTRY JOBS IN 2023
- OVER 250,000 NYBC MEMBER PROFESSIONALS AND SKILLED TRADESPeOPLE IN THE WORKFORCE
- 73% OF NYC CONSTRUCTION INDUSTRY WORKFORCE RESIDES WITHIN THE 5 BOROUGHS

$270 BILLION EST. NYC CONSTRUCTION SPENDING 2022-2024
- $353.7 BILLION IN NYC ECONOMIC ACTIVITY 2022-2024
- 27% OF NYC CONSTRUCTION SPENDING ON RESIDENTIAL PROJECTS, 55% ON NON-RESIDENTIAL PROJECTS, AND 18% ON GOVERNMENT PROJECTS

OVER 5,700 PROJECTS ACROSS NYS AND $221 BILLION IN VALUE BY NYBC BOARD MEMBERS

OVER 13,800 PROJECTS NATIONWIDE AND $635 BILLION IN VALUE BY NYBC BOARD MEMBERS
WHY THE BUILDING CONGRESS?

• Help forge a common agenda for New York City’s building industry, working with the overall design, construction, and real estate community.

• Participate on committees and task forces and in special events involving industry leaders and public officials of diverse backgrounds and experience.

• Support political action on industry-impacting issues, including increased infrastructure investment, streamlined procurement, and major rezonings and other strategic economic development initiatives.

• Receive timely communications on member news, networking events, policy and legislative updates, and information on current and future market conditions and emerging trends affecting the industry.

• Identify with one of the city’s largest industries and a vital economic engine for growth.

NEW MEMBER BENEFITS

• One guest invitation to a Construction Industry Breakfast.


• An invitation to Member Appreciation Events.

ANNUAL DUES & MEMBERSHIP LEVELS

INNOVATOR • $20,000
Members are globally regarded firms with exceptional industry track records. Benefits include all those in the Industry Leader category as well as two guest invitations to the Leadership Awards Luncheon and Industry Recognition Gala; a full-page color advertisement in the Membership Directory; priority exposure on Building Congress website; a month-long footer advertisement in our bi-weekly Building Beat e-newsletter; and invitations to exclusive events. Opportunity to attend all Council of President functions and smaller exclusive events.

INDUSTRY LEADER • $15,000
Members are either firms with multiple subsidiaries active in the metropolitan region or single organizations desiring greater exposure and industry involvement. Benefits include all those in the Chair’s Club category as well as one guest invitation to the Leadership Awards Luncheon and Industry Recognition Gala and invitations to exclusive events. Opportunity to attend all Council of President functions and smaller exclusive events.
CHAIR’S CLUB • $11,000
Members are in the forefront of all Building Congress activities and are active on the Board of Directors. In addition to all Director’s Council benefits, Chair’s Club members receive two guest invitations to all Construction Industry Breakfasts; VIP seating at all major events; and prominent listing in Building Congress publications. Opportunity to attend all Council of President functions and smaller exclusive events.

DIRECTOR’S COUNCIL • $8,250
Members are leaders in the Building Congress, helping to chair committees and set the organization’s agenda. In addition to all President’s Council benefits, Director’s Council Members receive two guest invitations to all Construction Industry Breakfasts and prominent listing in Building Congress publications. Opportunity to attend all Council of President functions and smaller exclusive events.

PRESIDENT’S COUNCIL • $5,500
Members are leaders in the Building Congress and are active on committees and other initiatives. In addition to all Sponsor benefits, President’s Council Members receive two guest invitations to all Construction Industry Breakfasts and prominent listing in Building Congress publications.

SPONSOR • $2,750
In addition to all Membership Benefits, Sponsors receive one guest invitation to all Construction Industry Breakfasts.

REGULAR MEMBER • $1,650
Organization is linked to buildingcongress.com, up to five contacts from organization are listed in the annual Membership Directory, receive all mailings, including Membership Directory, Annual Report, Construction Outlook, and other research reports, committee information and event invitations, the opportunity to join any committee (except any that state "by invitation only").

M/D/WBE RATE • $1,100
To encourage certified M/D/WBE’s to join, the Building Congress offers a discounted membership rate. Please provide a copy of certification with the Membership Application.
## INNOVATORS
- Delta Air Lines
- EMCOR Group, Inc.
- Glenwood Management Corp.
- Global Infrastructure Solutions, Inc.
- HDR Engineering, Inc.
- HNTB Corporation
- International Union of Operating Engineers, Local 14-14B
- Jaros, Baum & Bolles
- McKissack & Mckissack
- Mechanical Contractors Association of New York, Inc.
- Naftali Group
- National Grid
- Park Tower Group
- Rudin Management Company, Inc.
- Shawmut Design and Construction
- Soloviev Group
- TEL Group, Inc.
- Tully Construction Co. Inc.

## INDUSTRY LEADERS
- Con Edison
- Extell Development Company
- Gilbane Building Company
- Halmar International LLC
- The Howard Hughes Corporation
- Ingram Yuzek Gainen Carroll & Bertolotti, LLP
- Jack Resnick & Sons
- Laborers’ International Union of North America
- Langan
- Lendlease (US) Construction LMB Inc.
- LF Driscoll Healthcare
- Monadnock Construction, Inc.
- Pavarini McGovern
- Sciame Construction LLC
- Skanska USA Civil
- Structure Tone
- STV Group, Inc.
- Syska Hennessy Group, Inc.
- Thornton Tomasetti
- Turner Construction Company
- WDF Inc.
- WSP USA

## CHAIR’S CLUB
- Ankura
- Atkins North America, Inc.
- Boston Properties, Inc.
- Brookfield Properties
- Building Contractors Association, Inc.
- CBRE
- CNY Group

## MEMBERSHIP LISTING*

<table>
<thead>
<tr>
<th>Category</th>
<th>Members</th>
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<tr>
<td>INNOVATORS</td>
<td>Delta Air Lines, EMCOR Group, Inc., Glenwood Management Corp.,</td>
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<td>Global Infrastructure Solutions, Inc., HDR Engineering, Inc., HNTB</td>
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<td>Corporation, International Union of Operating Engineers, Local 14-14B,</td>
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<td>Jaros, Baum &amp; Bolles, McKissack &amp; Mckissack, Mechanical Contractors</td>
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<td>Association of New York, Inc., Naftali Group, National Grid, Park</td>
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<td>Tower Group, Rudin Management Company, Inc., Shawmut Design and</td>
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<td>Construction, Soloviev Group, TEL Group, Inc., Tully Construction Co.</td>
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<td>Inc.</td>
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<td>DIRECTORS COUNCIL</td>
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<td>Consulting, Inc., Crown Castle, Dewberry, The Durst Organization,</td>
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<td>SHoP Architects, SL Green Realty Corp., TDX Construction Corporation,</td>
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<td>Tishman Speyer, Zetlin &amp; De Chiara LLP</td>
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<td>PRESIDENT’S COUNCIL</td>
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<td>Installation Co., Eastern Generation LLC, Eisner Amper, Electra USA,</td>
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<td>Engineers and Architects, P.C., Gensler, The Georgetown Company, Gotham</td>
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<td>Organization, Gramercy Group Inc., Grassi Advisors &amp; Accountants</td>
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<td>Group PMX, LLC, H.J. Kalikow &amp; Co. LLC, H.M. Hughes Co., Inc., Henegan</td>
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<td>Construction Co., Inc., HOK, Hudson Meridian Construction Group,</td>
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<td>Hudson Yards, Imperium Consulting Group, LLC, Iovino Enterprises, LLC,</td>
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<td>The Jobin Organization, Kasirer LLC, Kauff McGuire &amp; Margolis LLP,</td>
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<td>Kohn Pedersen Fox Associates, P.C., Kramer Levin Naftalis &amp; Frankel LLP</td>
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<td>Leech Tishman Robinson Brog, PLLC, Lenox Hill Hospital/ Northwell</td>
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<td>Health, Levine Builders, Local 1 IUEC, Local 7 Tile-Marble-Terrazzo of</td>
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<td>NY/NJ, MANCINI DUFFY, Marsh, Metergy Solutions, Milhouse Engineering</td>
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<td>Blood Center Enterprises, New York Power Authority</td>
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*as of May 1
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<tr>
<th>MEMBERSHIP LISTING*</th>
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</table>

- Beauce Atlas
- Beaver Concrete Construction Co., Inc.
- Bechtel Corporation
- Berkeley Research Group LLC
- Beverly Willis Architecture Foundation
- BIB Media
- Bigman Brothers, Inc.
- Bing Consulting Group Inc.
- BLADE Urban Air Mobility, Inc.
- BMO Harris Bank N.A.
- Bound Construction Corp.
- Brian Ansari & Associates, Inc.
- Broadway Builders
- Brooklyn Chamber of Commerce
- Brown Harris Stevens
- Building Restoration Contractors Association, Inc.
- BuildingConnected
- Bulovas Restorations, Inc.
- Bureau Veritas North America, Inc.
- Cannon Design
- Capital Project Management, Inc.
- Carter Ledyard & Milburn LLP
- CGL Companies
- Champion Elevator Corp.
- City & State
- ClearCell Power, Inc.
- Clinton Hudson Associates LLC
- Cohen Seglias Pallas Greenhall & Furman PC
- Cole Schotz P.C.
- Colliers Project Leaders
- Columbia University Irving Medical Center
- Compower Corp.
- Continental Ventures
- Cooper Carry
- Cooper Recycling
- Cornell University
- Cosentini Associates
- Council on Tall Buildings and Urban Habitat
- Cozen O'Connor
- CREW New York
- CRS - Corporate Relocation Systems, Inc.
- CSA Group Inc.
- Dack Consulting Solutions, Inc.
- DalyGonzalez
- Dattner Architects
- DBI Projects
- Deborah Bradley Construction & Management Services Inc.
- Design Studio 15
- Design Trust for Public Space
- Diehard Pest Management Solutions
- District Council 9
- DLR Group
- Dominick R. Pilla Associates, PC
- Donnelly Mechanical Corporation
- Downtown Brooklyn Partnership
- DPR Construction
- Duane Morris LLP
- Durante Rentals
- E4H - Environments for Health, LLC
- Efficient Energy Compliance
- Enovate Engineering, LLC
- EnTech Engineering, P.C.
- Enterprise Ireland
- Entuitive
- Environ
- Envoie Projects LLC
- Ernst & Young, LLP
- Exponent
- FSN NY - Finishing Solutions Network of New York
- FJM Ferro Inc.
- Flad Architects
- Foit-Albert Associates, Architecture, Engineering and Surveying, P.C.
- Fordham University
- Fox Rothschild LLP
- The Fulcrum Group
- GAMMA USA
- Garcia & Milas, P.C.
- GDO Contracting Corporation
- GDS Financial, Inc.
- Gedeon GRC Consulting
- GEI Consultants, Inc., P.C.
- General Workforce Inc.
- George Arzt Communications, Inc.
- Gerner Kronick + Valcarcel Architects, DPC
- Geto & de Milly, Inc.
- Gilsanz Murray Steffek LLP
- Engineers and Architects
- Glen-Gery Corporation
- Glenwood Mason Supply Company Inc.
- Global BMU
- Google
- The Graham Company
- Grand Central Partnership
- Greater Jamaica Development Corporation
- Greater New York Council, Boy Scouts of America
- Greenspoon Marder, LLP
- Greenway USA, LLC
- Greg Beeche Logistics
- GZA
- H2M architects + engineers
- H&H Telecom Construction Inc.
- Hampton-Clarke, Inc.
- Hampton Modular LLC
- Hardesty & Hanover, LLC
- HardHat Admin Services (USA), Inc.
- Hatch
- Hatfield Group
- HAYS
- HD Consulting Group
- Helbling & Associates, Inc.
- Helmsley Spear, LLC
- Hirani Group
- HKA
- HKS Architects
- I H Engineers, P.C.
- Ichor Strategies, LLC
- iconic Builders NYC Inc
- IDC Foundation, Inc.
- ikon.5 architects
- Independent Power Producers of New York, Inc.
- Infinite Consulting Corp.
- Intech 21
- Interactive Elements, Inc.
- International Asbestos Removal, Inc.
- J. D’Annunzio & Sons, Inc.
- Jansons Associates Inc.
- JCJ Architecture
- Jeffrey Berman Architects
- JFK&M Consulting Group, LLC
- JLC Environmental Consultants
- JRM Construction Management
- K.O.W. ARMA Development Consultants
- Karp Strategies, LLC
- Kaufman Dolowich & Voluck, LLP
- Keville Enterprises, Inc.
- Kinsley Group
- KMN Builders, Inc.
- KPFF Consulting Engineers
- KS Engineers, P.C.
- KSS Architects LLP
- L&L Holding Company, LLC
- LAK Public Relations, Inc.
- Laland Baptiste
- LDA Compliance Consulting, Inc.
- Lehrer Cumming
- LERA Consulting Structural Engineers
- Leveldesk
- Lilker Associates Consulting Engineers, P.C.
- Lloyd Douglas Consultant Company
- Loading Dock Inc./ Over Head Door Co.
- Logos Associates, Ltd

*as of May 1
Long Island City Partnership
Longman Lindsey
Loring Consulting Engineers, Inc.
LSL Advisors Commercial Real Estate
M.J. Engineering and Land Surveying, P.C.
Madison Construction Consultants Corp.
Madison Realty Capital
Magni America, LLC
MATRIX New World Engineering, Inc.
Maven Construction Corp
Mayas Engineering PLLC
MBE Code & Zoning LLC
McAlpine Contracting Co.
McNamara Salvia Structural Engineers
M-E Engineers
Merritt Engineering Consulting, P.C.
Metropolis Group, Inc.
Metropolitan Construction Corp.
MG Engineering D.P.C.
Microdesk
Microsol Resources
M To-Pros Development Inc.
Muss Development LLC
Mysore Nagaraja Consulting LLC
Naik Group
Nautilus Consulting, LLC
Neris LLC
The New School
New York City Economic Development Corporation
New York Coalition of Code Consultants
New York Energy Consumers Council, Inc.
New York Landmarks Conservancy
New York State Black Business Alliance
New York State Energy Research and Development Authority
NFP
Nicholas & Lence Communications LLC
Nontraditional Employment for Women
Northfield Bank
NYU Schack Institute of Real Estate
NYU Tandon School of Engineering
O’Donnell & Naccarato Structural Engineers
OLA USA, Inc.
OLA Consulting Engineers, PC
Old Republic Surety Company
OTA ADE ONI Consulting LLC
P. Max Engineering
P.W. Grosser Consulting
Pace University
PACO Group, Inc.
Park Avenue Building & Roofing Supplies, LLC
Penda Aiken, Inc.
The Petrova Experience
Phoenix Marine Co. DE, LLC
The Pierson Advisory Group
PMOK Consulting
Porzio, Bromberg & Newman, P.C.
PRA
Professional Women in Construction
Project Management Advisors, Inc.
Project Resources LLC
Project Risk Consultants
PTS
Pullman Services
PVE, LLC
QCoefficient, Inc.
Quadrum Global
Quebec Government Office in New York
Queens Chamber of Commerce
Radin Consulting, Inc.
RAEL Fire Protection
Rafael Vinoly Architects, PC
Realterm US, Inc.
Regional Alliance for Small Contractors
Reichman Franklin Inc.
Richards Plumbing and Heating Co., Inc.
Rider Levett Bucknall - RLB
Risk Strategies Company
RiverRun Partners, LLC
RKTB Architects, P.C.
Robinson & Cole, LLP
Rockefeller Group Development Corp
Ronald McDonald House New York
Roofing & Waterproofing Contractors Association of New York
The Rotondo Group
RTA Advisory Services LLC
Ryan Consulting Engineers
Sacks Communications
Salvadori Center
Schimenti Construction Company
Schindler Elevator Corporation
Schneider Electric
Sciame Homes New York
Securitas Electronic Security
Selldorf Architects
The Selsam Company LLC
ShapiroCM
Sheet Metal & Air Conditioning Contractors Association of New York City, Inc.
Sherpa Construction Consulting, LLC
Sherwin-Williams Co.
Shmerykowsky Consulting Engineers
Siemens Smart Infrastructure
SI Engineering, P.C.
Signs & Decal Corp.
Silman
Silvercup Studios
Simpson Gumpertz & Heger Inc.
Skyline Developers
Socotec, Inc.
SoundSense, LLC
Spacesmith, LLP
St. Francis College
Stantec Consulting Services Inc.
Star America Infrastructure Partners, LLC
Staten Island Economic Development Corporation-SIEDC
Stellar Services
Stephen B. Jacobs Group, P.C.
Stevens Institute of Technology Structure Point LLC
Sullivan Engineering LLC
SW Contracting and Consulting
T.Y. Lin International
Talisen Construction Corporation
Tannenbaum Helpner Syracuse & Hirschtritt LLP
Target
Tectonic Engineering & Surveying Consultants P.C.
TerraCRG
Thomson Strategies, LLC
TLM Associates
TMI Waterfront
TMS Waterfront
Tonio Burgos & Associates, Inc.
Tough Leaf
TreKnot Organization
Tribooro Printing
Trio Testing Corp.
Turner & Townsend Inc.
Turtle & Hughes, Inc.
United Site Services
USI Insurance Services
Usource
Variety Boys and Girls Club of Queens
Watts Architecture & Engineering
The Whiting-Turner Contracting Co.
Wilk Auslander, LLP
Wolf Construction Corporation
Women Builders Council Inc.
Workspace Consulting Group
Yu & Associates, Inc.
ZH Architects
Zubatkin Owner Representation, LLC
The New York Building Congress was able to fully transition back to in-person events in 2022, executing productions of various scale throughout the year.

The Construction Industry Breakfast series continued to be a success with maximum capacity, sold-out crowds for each. These breakfasts highlight important elements affecting the regional building industry. The April event featured a powerhouse panel of all four Deputy Mayors of the City of New York. In October, New York City Economic Development Corporation President and CEO Andrew Kimball joined City Planning Commission Chair Daniel Gardonick in a conversation around growth and potential of building in the City. That event also coincided with the release of the 2022-2024 New York City Construction Outlook report.

The Leadership Awards Luncheon in May highlighted the importance of young leaders in the industry and focused on the direction for New York City over the next 100 years. The ASCEND conference in June displayed how far the industry has progressed in its adoption of technology and is now positioned to be a sector at the forefront of innovation.

Summer was in full swing with the Golf and Tennis Outing at Westchester Country Club. The event featured networking, some golf and tennis, a fun charity auction and plenty of food and drinks.

Members were celebrated in August at an Appreciation Reception that highlighted the benefits of joining the organization and provided a networking opportunity for nearly 200 guests.

The Building Congress capped off a successful year with its Industry Recognition Gala. With more than 900 guests in attendance, the Building Congress celebrated the accomplishments of the building industry and prepared for everything that’s ahead in 2023.
AGENDA

Federal
• Ensure the region gets the share it deserves from the $1.2 trillion Infrastructure Investment & Jobs Act (IIJA).
• Faster project approval and release of IIJA funds by federal agencies.
• Accelerate the environmental process at the federal level for IIJA eligible projects.
• Begin planning and design work on the Army Corps of Engineers’ proposed system of storm surge protections along coastal areas from Upper Manhattan to Jamaica Bay.

State
• Advance New York State’s infrastructure agenda including utilizing the $13.4 billion expected via IIJA formula funding.
• Fully fund the Metropolitan Transportation Authority (MTA) with a recurring and reliable revenue source.
• Build more housing by modifying regulatory barriers, such as removing the 12-floor area ratio cap, incentivizing office to residential conversions, and encouraging transit-oriented development.
• Implement a new affordable housing tax abatement to replace the lapsed 421-a program, and extend the completion deadline for projects already vested in the since expired program.
• Improve access to more flexible project delivery methods such as progressive design-build, CM-Build and CM-at-Risk.
• Remove barriers for Minority/ Women- Owned Business Enterprises, including allowing the city to use wrap-up insurance programs on public and private projects, and allow New York City to create a centralized mentorship program.

City
• Encourage robust capital spending from the $63 billion 2023-2026 capital commitment plan.
• Expand mixed-use zoning, including deepening zoning exemptions within special transit land use districts and eliminate parking minimums.
• Invest in existing and expanded healthcare and life science infrastructure.
• Enact policies that allow for innovative building practices, such as the usage of drones.
• Protect our environment by investing in renewable energy and capital projects for individual buildings to assist with decarbonization.

PRIORITY PROJECTS

• Transform Midtown West:
  • The Gateway Program
  • Penn Station Redevelopment
  • New Port Authority Bus Terminal
  • Replace and Reimagine the BQE
• Complete Phases 2 and 3 of the 2nd Ave. Subway
• Initiate the Interborough Express (IBX)
• Advance the Five Borough Resiliency Plan and the East Side Coastal Resiliency Project
• Improve MTA Station Accessibility
ARCHITECTS LEADERSHIP COUNCIL (by invitation)

The council is composed of New York City’s largest architectural firms, members discuss common issues and advise the Building Congress on key design issues facing the industry and the city.

Co-Chairs

Kirsten Sibilia, Assoc. AIA, LEED AP, Dattner Architects
Stephen Weinryb, FAIA, LEED AP, HOK

CONSTRUCTION LAW COMMITTEE (by invitation)

The Construction Law Committee focuses on topical legal issues impacting the industry. The committee is composed of in-house general counsel and senior representatives from law firms working on behalf of Building Congress member firms. Its mission is to advance legislative and intra-industry legal issues that are collectively viewed as important to the industry, share best practices and pursue policies that will be advantageous to all Building Congress members.

Co-Chairs

Charles Capetanakis, Davidoff Hutcher & Citron, LLP
Michael S. Zetlin, Zetlin & De Chiara LLP

COUNCIL OF INDUSTRY WOMEN

The Council of Industry Women was designed to provide a platform to facilitate cooperation and coordination among women in the design, construction and real estate community. The Council will serve as a vehicle to bring together the leadership of a wide array of successful organizations representing women involved in all facets of New York’s building industry.

Co-Chairs

Brennan Gilbane Koch, Gilbane Building Company
Katie Nilsen, E-J Electric Installation Co.
Mimi Raygorodetsky, Langan

COUNCIL OF PRESIDENTS (by invitation)

The Council of Presidents is comprised of leaders of industry organizations and associations and meets to discuss policy and broad issues affecting the industry. It also provides a forum for the association heads to gather and discuss matters of importance to their organizations.

Chair

Elizabeth Velez, Velez Organization

COUNCIL ON INNOVATION & BEST PRACTICES

The Council on Innovation & Best Practices identifies, evaluates, and recommends Innovation and Best Practices throughout the industry with the goal of improving how New York City’s built environment is designed and constructed.

Co-Chairs

Jim Dray, Thornton Tomasetti
Lucien Wilson, Kohn Pedersen Fox Associates, P.C.
James Vandezande, AIA, HOK

Executive Advisors

Carl Gatioto, FAIA, HOK
Jill N. Lerner, FAIA, Kohn Pedersen Fox Associates, P.C.
Thomas Z. Searangello, P.E., Thornton Tomasetti

EDUCATION, ARTS & CULTURE (EAC) COMMITTEE

The EAC Committee explores the design and construction activity and trends in the education sector as well as the role of capital investment in the arts and culture sectors, their impact on New York City’s economic development, and how the Building Congress can advocate on behalf of these thriving industries.

Co-Chairs

Diana Allegretti, Cornell Tech
Erika Hoke, Jacobs
Peter Theisz, Turner Construction Company

ENERGY & SUSTAINABILITY COMMITTEE (by invitation)

The Energy & Sustainability Committee focuses on pressing energy issues for New York City, including the need for additional electric-generating capacity and ways to enhance energy conservation. The committee also considers the impact of regulatory procedures on economic development and opportunities for resource-conserving design and construction.

Co-Chairs

Emily Kildow, SL Green Realty Corp.
Joe Lauro, AIA, CDT, LEED AP, RA, Gensler

HEALTHCARE & LIFE SCIENCES COMMITTEE

The Healthcare & Life Sciences Committee looks at the financing, design, and development of infrastructure for one of the largest sectors of New York City’s economy. Particular attention is given to the City’s public hospital system, new and proposed projects at major healthcare and life sciences facilities, and innovative financing tools.

Co-Chairs

Patrick J. Burke, III, FAIA, Columbia University Medical Center
Bryant Farland, Skanksa USA Building
Amy Mays, IIDA, HDR

PUBLIC BUILDING & PROCUREMENT COMMITTEE

The Public Building & Procurement Committee monitors the New York City School Construction Authority, New York City Department of Design and Construction, New York City Department of Housing Preservation and Development, DASNY, and other builders of public facilities in New York City. The committee also focuses on efforts to make public procurement and construction practices more efficient and productive.

Co-Chairs

Farid Cardozo, Group PMX
Frank Corona, AECOM
Jeffrey Purtell, DLR Group

TRANSPORTATION & INFRASTRUCTURE COMMITTEE

The Transportation & Infrastructure Committee looks at the capital programs of the City of New York, MTA, the Port Authority of New York & New Jersey, New York State Department of Transportation, and other government agencies responsible for building the city’s core infrastructure. The Committee also monitors relevant legislation and policy issues.

Co-Chairs

Richard Cavallaro, The LiRo Group
Peter Cipriano, ASTM North America/Halmar International

YOUNG PROFESSIONALS COMMITTEE (YPC)

The YPC expands on the Building Congress’ efforts to attract, engage, retain, and develop the next generation of industry leaders. The YPC is committed to fostering up-and-coming talent and developing future industry leadership.

Co-Chairs

Michael Braun, Kasirer
Nicole Martin, TEI Group
Eleftherios Pittas, Tishman Speyer
## FINANCIALS

### SUPPORT & REVENUE

<table>
<thead>
<tr>
<th></th>
<th>2022 APPROVED BUDGET</th>
<th>2022 YEAR END RESULTS</th>
<th>2023 APPROVED BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership Dues</td>
<td>$1,891,000.00</td>
<td>$1,931,625.00</td>
<td>$1,925,000.00</td>
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<tr>
<td>Membership Activities</td>
<td>$2,800,000.00</td>
<td>$3,237,761.99</td>
<td>$2,975,000.00</td>
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<tr>
<td>Interest &amp; Other Income</td>
<td>$65,500.00</td>
<td>$77,261.67</td>
<td>$80,500.00</td>
</tr>
<tr>
<td><strong>TOTAL SUPPORT &amp; REVENUE</strong></td>
<td><strong>$4,756,500.00</strong></td>
<td><strong>$5,246,648.66</strong></td>
<td><strong>$4,980,500.00</strong></td>
</tr>
</tbody>
</table>

### EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>2022 APPROVED BUDGET</th>
<th>2022 YEAR END RESULTS</th>
<th>2023 APPROVED BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Expenses</td>
<td>$3,054,000.00</td>
<td>$3,247,483.74</td>
<td>$3,071,000.00</td>
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<tr>
<td>General Expenses</td>
<td>$225,500.00</td>
<td>$231,040.55</td>
<td>$199,500.00</td>
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<tr>
<td>Membership Services Expenses</td>
<td>$295,000</td>
<td>$381,655.46</td>
<td>$310,000.00</td>
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<tr>
<td>Membership Activities Expenses</td>
<td>$985,000</td>
<td>$1,187,833.14</td>
<td>$1,115,000.00</td>
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<tr>
<td>Misc. Program Expenses</td>
<td>$197,000.00</td>
<td>$158,066.34</td>
<td>$245,000.00</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$4,756,500.00</strong></td>
<td><strong>$5,206,129.23</strong></td>
<td><strong>$4,980,500.00</strong></td>
</tr>
</tbody>
</table>

### 2023 APPROVED SUPPORT & REVENUE

- Membership Activities: 59.7%
- Membership Dues: 38.7%
- Interest & Other Income: 1.6%

### 2023 APPROVED EXPENSES

- Operating: 62.2%
- Membership Activities: 22.5%
- Membership Services: 6.3%
- General: 4%
- Misc. Programs: 5%
ETHICS & RESPONSIBILITY

The New York Building Congress promotes the interests of the greater building community of New York City and its environs through the membership of individuals, companies and organizations, including contractors, architects, engineers, unions, real estate managers, developers, owners and associations. The Building Congress supports the growth and success of the construction industry and the responsible development of the region and strives to maintain and broaden the public’s confidence in the construction industry.

The Building Congress involves a membership dedicated to honesty, integrity, and fair dealing. This Statement of Ethics and Responsibility expresses the particular commitments expected of Building Congress membership. Membership in the Building Congress is voluntary. By accepting membership, a member commits to adhere to the principles set forth in this Statement.

• Members shall conduct all their business in an honest and ethical manner, abiding the requirements of laws and regulations.

• Members are committed to refraining from any act discreditable to the industry. Consistent with this commitment, members shall not:
  
  1. knowingly violate laws and regulations;
  
  2. knowingly offer false testimony to any governmental or other regulatory body or official;
  
  3. offer or make any payment or gift to a public official, or a person employed by a potential customer or client, with the intent of influencing the recipient’s judgment in connection with an existing or prospective project in which the member is interested;
  
  4. accept payment or gifts that are intended to influence their judgment in the case of members serving in a public capacity or representing the interests of their employer;
  
  5. knowingly allow unsafe practices that could jeopardize the safety, health and welfare of workers or the public; and
  
  6. knowingly allow practices that discriminate against individuals or companies based upon race, gender, age, creed, sexual orientation or national origin.

• Members are responsible for adherence to this Statement.

• Members should embrace the spirit and letter of the law governing their professional affairs and should promote and serve the public interest in their personal and professional activities.

• Organizational members are free to set standards applicable to them.
The New York Building Foundation celebrates its 25th anniversary this year as the charitable arm of the New York Building Congress. Formed in 1998, the Foundation promotes the long-term growth and well-being of the building industry and wider community through an active program of research, education and philanthropy.

Since its inception, the Building Foundation’s activities have included grants and scholarships for educational programs aimed at developing an interest in the industry among K-12 and college students; support for training organizations that assist adults from various backgrounds with joining the trades; programs to encourage clean, safe worksites; and research on issues impacting both the building industry and the city’s economic future. And, in times of disaster, the Foundation has mobilized the building community with the establishment of the World Trade Center Memorial Fund in 2001 and the Hurricane Sandy Recovery Fund in 2012.

The Building Foundation recently provided grants to organizations across the five boroughs focused on the economic recovery of their respective communities in the wake of the COVID-19 pandemic, as well as industry-related organizations that provide education and job opportunities in various sectors of the building industry. Another facet of the Foundation’s mission is fostering the next generation of leaders, which it does by supporting the programs focused on encouraging the growth and development of the Building Congress’ Young Professionals Committee.

The Foundation also continues its research partnership with the Building Congress to produce timely reports on issues and trends affecting the industry, including employment forecast reports, the New York City Construction Outlook, and the supplemental Construction Outlook Update series.

As we look toward the future of the organization, the Foundation will continue to work with its partners to advocate for more collaborative environments that provide equal access and opportunity to help attract more young people to careers in design, construction, real estate and beyond. Many thanks go to the Foundation’s Board of Governors and supporters. With their partnership, and the dedication of the entire industry, the Foundation looks forward to more successful years ahead full of growth and potential.

Cheryl McKissack Daniel  
Chair, New York Building Foundation  
President & CEO, McKissack & McKissack

Carlo A. Scissura, Esq.  
President  
New York Building Foundation
NEW YORK BUILDING FOUNDATION
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Kenneth Colao, CNY Group
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Jonathan D. Resnick, Jack Resnick & Sons
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Frank J. Sciame, Sciame Construction LLC
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Jay Badame, AECOM Tishman
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Lisa Cassone, Cassone Leasing, Inc.
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Patrick A. Dicerbo/Northwestern Mutual
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John Finamore, E.W. Howell Co., LLC
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Mark Gregorio, TEI Group, Inc.
Kelly Heuer, Ankura
Susan Hinkson-Carling, AIA, LLM, Capalino
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Andrea Megnin, JLL

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Jonathan Ninnis, OC Construction Management
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J. Robert Mann Jr.

SENIOR ADVISOR
Porie Saikia-Eapen, Metropolitan Transportation Authority
Since its founding by a small group of volunteers in 2013, Pathways to Apprenticeship (P2A) has assisted over 300 people from low-income communities (66% of whom were formerly incarcerated) to be admitted into a building trades apprenticeship program. More than 85% of these graduates are still working in the building trades and many of them have become P2A Peer Mentors, teaching classes and conducting information sessions.

**Salvadori Center**

The Salvadori Center delivers collaborative, hands-on, project-based learning experiences for public school students in all five boroughs of New York City. Salvadori’s programs aim to promote college and career readiness for all students; emphasize higher-order skills; and produce student work that reflects high levels of thinking, participation, and ownership. This is achieved by offering a variety of multi-day, in-school and after-school programs for children, as well as professional development workshops that provide teachers with a strong foundation in project-based learning.

**Greater Jamaica Development Corporation**

Greater Jamaica Development Corporation (GJDC) is a community-building organization that plans, promotes, coordinates and advances responsible development to revitalize Jamaica and strengthen the region.

GJDC’s work expands economic opportunity and improves quality of life for the ethnically and economically diverse residents of Jamaica and for the region at large, which benefits from rational, well-planned, and sustainable metropolitan growth.

**Harlem Commonwealth Council**

Harlem Commonwealth Council’s (HCC) mission is to stimulate economic development in Harlem and surrounding communities through the creation and support of business enterprises, the generation and retention of jobs, and the education of residents.

**IMPACCT Brooklyn**

IMPACCT Brooklyn, also known as the Pratt Area Community Council, is a community development corporation committed to helping residents build and sustain flourishing communities. The organization fights for the preservation of project-based Section 8 Housing, works to prevent foreclosures, organizes against lead paint hazards, educates residents through workshops and counseling, provides loans and grants to homeowners and small businesses, and creates business retention and revitalization activities.

**Manhattan College**

The mission of Manhattan College is to provide a contemporary, person-centered educational experience that prepares graduates for lives of personal development, professional success, civic engagement, and service. As part of its mission created the Summer Engineering Awareness Program (SEAP) in 1982, which is a vital part of the College’s year-round efforts to attract minorities and young women to engineering. Through the original 10-day program and two six-day extension programs, students gain hands-on experience and exposure to engineering and science, while learning about the wide range of rewarding career options available to them.

**Pathways to Apprenticeship**

Since its founding by a small group of volunteers in 2013, Pathways to Apprenticeship (P2A) has assisted over 300 people from low-income communities (66% of whom were formerly incarcerated) to be admitted into a building trades apprenticeship program. More than 85% of these graduates are still working in the building trades and many of them have become P2A Peer Mentors, teaching classes and conducting information sessions.
## RECEIPTS 2022 YEAR END

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wine Dinner</td>
<td>$289,900</td>
</tr>
<tr>
<td>Golf Outing Auction (Building Foundation Auction)</td>
<td>$24,600</td>
</tr>
<tr>
<td>Contributions - Unrestricted</td>
<td>$12,500</td>
</tr>
<tr>
<td>Vanguard Investments Income</td>
<td>($19,366)</td>
</tr>
<tr>
<td><strong>TOTAL RECEIPTS</strong></td>
<td><strong>$301,634</strong></td>
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## DISBURSEMENTS 2022 YEAR END

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>NYBC Staff Time</td>
<td>($50,000)</td>
</tr>
<tr>
<td>Research Consultants</td>
<td>—</td>
</tr>
<tr>
<td>Professional Fees - Accountant</td>
<td>($8,650)</td>
</tr>
<tr>
<td>Bank Charges / CC Merchant Fees</td>
<td>($6,217)</td>
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<tr>
<td>Publications &amp; Programs</td>
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</tr>
<tr>
<td>Industry Events / Activities</td>
<td>($833)</td>
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<tr>
<td>Wine Dinner</td>
<td>($141,189)</td>
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<tr>
<td>Second Event</td>
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</tr>
<tr>
<td>Misc / Stationery</td>
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<tr>
<td>NYBF Inaugural Scholarship Fund</td>
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<td>Grants</td>
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<tr>
<td>Community Projects</td>
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<tr>
<td><strong>TOTAL DISBURSEMENTS</strong></td>
<td><strong>($207,014)</strong></td>
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## NEW YORK BUILDING FOUNDATION FINANCIALS 2022 YEAR END

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>RESERVE FUND BALANCE AS OF 12/31/2022</strong></td>
<td><strong>$108,145</strong></td>
</tr>
<tr>
<td><strong>OPERATING ACCOUNT BALANCE AS OF 12/31/2022</strong></td>
<td><strong>$261,619</strong></td>
</tr>
<tr>
<td><strong>BALANCE AT END OF PERIOD</strong></td>
<td><strong>$369,764</strong></td>
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