The New York Building Congress, a broad-based membership association celebrating its 96th year, is committed to promoting the growth and success of the construction industry in New York City and its environs.

The Building Congress provides a unique forum to advance an industry-wide agenda focusing on economic and infrastructure investment, job creation, and professional exchange. These goals require the dedicated involvement and cooperation of the contractors, architects, engineers, unions, real estate managers, developers, and owners who comprise the building community.

On behalf of over 450 constituent organizations representing more than 250,000 skilled tradespeople and professionals, the Building Congress supports sound public policy, promotes productive capital spending, encourages public/private partnerships, and evaluates the implementation of major government projects.

To foster relationships and cooperation, the Building Congress sponsors consensus-building activities and encourages a free exchange of ideas among leaders of industry associations, businesses, and the public sector.

The Building Congress promotes competence and productivity in the workplace, with special emphasis on public service, teamwork, and partnership with government. Members are encouraged to conduct business with honesty, integrity, and a spirit of fair competition.
From its modest start with 11 charter members in 1921, the New York Building Congress is stronger and more relevant today than at any other point in its 96-year history.

Thanks to our respected publications, reasoned advocacy, and a diverse membership of more than 450 organizations (and counting), we have earned a reputation as a valuable resource among business, government and civic communities.

But like every successful organization, the Building Congress cannot afford to rest on its laurels. We must consistently and aggressively seek new and exciting ways, as well as additional platforms, to serve our industry and the City of New York.

As the Chairman and new President and CEO of the Building Congress, we tip our hats to the talented industry executives who have preceded us in our positions and laid the groundwork for continued success, most recently President Emeritus Richard T. Anderson. We look forward to building on all of their accomplishments and leading this esteemed organization to new heights through a member-driven agenda focused on growth and industry service.

Earlier this year, the Board of Directors adopted a strategic plan that sets ambitious goals designed to further enhance the Building Congress’ membership, operations, services, and reach. The Building Congress is already off to a rocket start in meeting those goals, with membership having grown faster in the first three months of 2017 than at any other time in its history and attendance at events reaching record levels. Many new initiatives are underway, highlighted by the recent launch of new bi-weekly e-newsletters; establishment of a Government Affairs Committee and a Young Professionals Committee; and implementation of a five-borough outreach and engagement program.

The five-borough program is especially notable as our most wide-ranging initiative in the coming year and the underlying theme of this Annual Report. Our goal is to emphasize the Building Congress’ broad geographic focus, which extends well beyond Manhattan to the rest of New York City and the metropolitan area. We have made it a major priority to expand our organization’s constituency and influence in Brooklyn, Queens, the Bronx, and Staten Island and to promote growth-oriented infrastructure projects and economic development initiatives across all five boroughs.

These efforts will help diversify the city’s economy and improve the quality of life for all New Yorkers, while also strengthening the Building Congress by further solidifying our position as the pre-eminent voice for the entire design, construction and real estate community.

We hope you will agree that this is an exciting time to be a Building Congress member. If you are a member, we encourage your active involvement. If you are not a member, we encourage you to join our growing coalition. Working together, we can shape a better and brighter future for our industry and New York City.
The Five-Borough Agenda: Building New York City’s Economy and Neighborhoods

New York City is in the midst of a historic era of development, growth, and positive changes.

While much of the attention has focused on the remarkable progress being made at Hudson Yards and the World Trade Center, as well as with the New Year’s Day opening of the Second Avenue subway, the real unsung heroes of this story – and the key to New York City’s continued growth – are the boroughs of Brooklyn, the Bronx, Queens, and Staten Island.

The New York Building Congress is dedicating 2017 and beyond to celebrating the amazing work being undertaken in these areas (as well as in Upper Manhattan) and promoting the next steps in the city’s transformation. The simple fact of the matter is that New York City’s future must be a five-borough proposition.

LIVE-WORK-PLAY

The world’s most successful 21st century cities are getting younger, greener, and more diverse. The coming generation of city dwellers is increasingly attracted to authentic communities that allow them to work, live, shop, play, and eat all within the same neighborhood.

No city is better positioned to benefit from this global trend than New York, which has already proven to be a pioneer in this movement. Neighborhoods like East Harlem, Long Island City, DUMBO, Downtown Brooklyn, and Williamsburg are attracting businesses, residents, and visitors at incredible rates – and the private sector is responding. More than 13 million square feet of new offices, thousands of residential units, and dozens of hotels are currently in the design and construction pipeline in Brooklyn and Queens alone.

In addition, Staten Island will soon welcome Empire Outlets located at the base of the St. George Ferry Terminal. This first-of-its-kind shopping experience will serve as the retail centerpiece of a new entertainment, residential and hotel district being developed on Staten Island’s waterfront, which also will feature the borough’s biggest tourist attraction - the New York Wheel, the world’s largest observation ferris wheel at 630 feet tall.

Meanwhile, a number of recent and ongoing redevelopment projects in Mott Haven and other portions of the Bronx waterfront has led The New York Times to select the South Bronx as one of the top 52 global hot spots for travelers in 2017.

THE INCUBATOR ECONOMY

The emergence of viable new business districts is vital to New York City’s ability to attract new industries and ensure that existing companies will have the space they need to grow.
Not content with a “build it and they will come” approach, Mayor Bill de Blasio and his administration are strategically using City resources and incentives to create and grow industry clusters throughout the five boroughs.

Often working alongside the city’s universities and healthcare institutions, as well as with private investors, Mayor de Blasio and his team have undertaken a number of initiatives to incubate new centers for fashion, film, biotech, life sciences, healthcare, innovation, manufacturing, and technology.

As part of the Mayor’s plan to create 100,000 private-sector jobs paying at least $50,000 over the next decade, these initiatives are designed to nurture the next wave of New York City entrepreneurs and start-ups in such neighborhoods as Harlem in Manhattan; Jamaica and Astoria in Queens; Sunset Park and the Brooklyn Navy Yard in Brooklyn; Hunts Point and Eastchester in the Bronx; and the South Shore and Rossville in Staten Island.

INSTITUTIONAL LOGIC

New York City’s public and private institutions have also been a powerful source of investment for neighborhoods outside of Manhattan’s central business districts. Columbia University recently completed the first phase of its ambitious Manhattanville campus, while Cornell Tech is putting the finishing touches on the first phase of its $2 billion Roosevelt Island campus. The city’s other bedrock educational institutions, including NYU, Fordham, St. John’s, and the two dozen colleges and universities that comprise the CUNY system, are similarly in the midst of major, multi-year campus improvement and expansion programs.

Healthcare institutions, which reach into every corner of the city, are investing billions of dollars to upgrade and expand their services. Notable examples include Northwell Health in Staten Island, Montefiore Medical Center in the Bronx, and Mount Sinai, which recently completed a major new hospital facility in Queens.

New York’s cultural institutions, large and small, have also stepped up to improve their offerings and physical spaces across the city.

GOVERNMENT’S ROLE

While visitors to areas such as Downtown Brooklyn, Long Island City, Harlem, and Hunts Point would be led to believe that virtually every vacant lot in the city is now an active construction site, the truth is that New York has barely scratched the surface of its potential. If New York is to have any hope of accommodating anticipated growth and maintaining its status as the world’s preeminent city, every opportunity for smart development must aggressively be pursued in every borough.
City and state governments must play the leading role in these efforts. The first priority is infrastructure. New York’s elected officials need to devote the substantial funds necessary to invest in transportation upgrades that can promote sustainable, transit-oriented growth. These include Governor Andrew M. Cuomo’s proposal to create four new Metro-North Stations in the Bronx and the second phase of the Second Avenue subway, which would extend the new line farther north to 125th Street.

Other worthy transportation projects include Governor Cuomo’s vision to re-create JFK and LaGuardia Airports, as well as the Brooklyn Queens Connector (BQX), which is being championed by Mayor de Blasio.

Government must also enact new legislation and approve incentive programs designed to spur construction and rehabilitation of housing that is affordable to New Yorkers of all income levels.

Now that the State has authorized Affordable New York, the next iteration of the 421-a tax incentive program, the City Council, the de Blasio administration, and local communities must come to agreements on a series of rezoning initiatives designed to spur desperately needed new housing and jobs in such neighborhoods as Greater East Midtown, Bushwick, Flushing, and the Jerome Avenue corridor.

On the economic development front, greater urgency is needed in order to implement long-simmering proposals to re-imagine Staten Island’s Stapleton waterfront, the South Bronx side of the Harlem River, and Coney Island, all of which promise to be as transformative as recent investments in Brooklyn Bridge Park and the Queens waterfront. The time is also right to develop a bold plan for the next phase of Governors Island’s redevelopment.

Moving inland, the private and public sectors should team up on plans for new developments over the Sunnyside and Harlem River rail yards, as has been done at both Hudson and Atlantic Yards. And serious consideration should likewise be given to other bold ideas that will open new economic development frontiers, including submerging the Gowanus Expressway, which would pave the way for a new frontier of mixed-use development in Brooklyn.
NEW YORK CITY is more popular and dynamic today than at any point in its history. All five boroughs have played a direct role and gained from this unprecedented trend. Likewise, the design, construction and real estate industry, which is overwhelmingly comprised of New York City residents, has been a major player and direct beneficiary of this 21st century renaissance.

The key now is to build upon this momentum by taking a comprehensive, forward-thinking and sustainable approach to further economic growth. By working with government, local communities, and businesses, the building industry can help identify and implement initiatives that promote economic development and improve the quality of life for residents and workers in all five boroughs.

Figure 1: Jerome L. Green Science Center, Manhattan, Credit: © Columbia University/Frank Oudeman; (top right) Moynihan Train Hall, Manhattan, Courtesy of Governor Andrew M. Cuomo’s office; (bottom right) Red Hook Houses, Brooklyn, Credit: Kohn Pedersen Fox Associates, P.C. and NYCHA; Page 5: (top left) Stapleton Waterfront, Courtesy of NYCEDC; (top right) Jackson Avenue residential and commercial towers, Long Island City, Queens, Courtesy of Tishman Speyer; (bottom left) Sunnyside Yards, Courtesy of NYCEDC; (bottom right) Citywide Ferry Dock, Brooklyn Navy Yard, Courtesy of NYCEDC.
The New York Building Congress, with support from the New York Building Foundation, has made research and publications a cornerstone of its program, with the goal of serving the industry and contributing to public debate on issues concerning design, construction, and New York City’s economic future.

Drawing from a broad array of data sources and the expertise of leading economists, budgetary analysts, industry executives, and public policy professionals, the Building Congress consistently produces reliable, relevant reports that have made the organization a go-to resource for information on current and future market conditions as well as insights into emerging trends and challenges related to capital budgets and private development throughout the five boroughs.

Building Congress publications are distributed to members, government officials, the media, and other interested parties through email blasts and periodic direct member mailings. Select reports are posted on the Building Congress website.

PRINT PUBLICATIONS

*New York City Construction Outlook*
A Building Congress signature publication funded by the New York Building Foundation, this annual forecast and analysis focuses on three years of construction spending and employment, while also providing deeper insight into factors that could shape the industry and New York City's economy in the coming years. The current edition estimates New York City construction spending of $43.1 billion in 2016. This would mark the first time in city history that construction spending eclipsed the $40 billion mark and would represent a 26 percent increase from 2015, when spending climbed to $34.3 billion. The forecast also anticipates continuation of the current building boom, with $42.1 billion in construction spending projected for 2017 and $42.3 billion in 2018.

*Healthy City: Inside New York City's Hospital Building Boom*
New York City's hospitals are expected to invest $6.3 billion on construction projects in 2016 and 2017, according to *Healthy City: Inside New York City's Hospital Building Boom*. This special report is based on an extensive survey of New York City hospitals, interviews with leading healthcare construction professionals, and an analysis of other available data sources. In addition to quantifying the breadth of recent, ongoing and planned investments by New York City hospitals, the report explores the trends driving that activity and the enormous impact of these capital expenditures on the city's economy. It concludes with policy recommendations aimed at helping hospitals remain flexible and responsive to continuing competitive pressures and changes in service delivery.

*Building a Better New York City Capital Budget*
In *Building a Better NYC Capital Budget*, the Building Congress, in partnership with the Building Foundation, addresses New York City’s growing infrastructure needs and recommends specific strategies government can take to meet them. The report offers common sense recommendations for improved capital planning, project delivery, and revenue generation, including the adoption of new user fees to be dedicated solely to infrastructure investments.
**New York City Construction Outlook Updates**

To supplement the findings of the annual *New York City Construction Outlook* report, the *Construction Outlook Update* series accesses the latest data on a range of key building industry indicators to provide a monthly snapshot of conditions and trends affecting all sectors of the industry. The publications, which blend raw data with timely commentary, have recently examined such areas as New York City construction costs, the impact of construction activity on the city’s economy, and the capital investments made by the city’s public and private institutions, which include elementary and secondary schools, colleges and universities, hospitals, courts, libraries, and cultural and religious institutions.

**Infrastructure Update**

*Infrastructure Update* is a data-driven analysis of key infrastructure policy and budgetary programs. An integral part of the overall Building Congress advocacy strategy, the publication examines the prospects and challenges facing local, state and federal entities responsible for the maintenance and expansion of New York City’s critical infrastructure systems. In recent years, *Infrastructure Update* has stepped up its coverage of the City of New York’s capital program and amplified the Building Congress’ call for greater infrastructure investment to meet the increasing demand placed on public facilities by the city’s growing population and economy.

**(e)Update**

The Building Congress issues periodic *(e)Updates* to keep members, policy makers, and the media up-to-date on late-breaking industry news and advocacy agenda priorities. *(e)Updates* often combine legislative and policy updates with suggested actions stakeholders can take to make their voices heard and help advance Building Congress recommendations on industry-impacting issues.

**Building Beat**

Building Beat is a bi-weekly feature comprised of two new e-newsletters, *Member Monday* and *Industry Friday*, which are each widely distributed once a week and promoted through the Building Congress’ social media channels. *Member Monday* highlights the latest news from Building Congress members, provides information on upcoming industry events, and recognizes new, renewed and upgraded members. *Industry Friday* focuses on timely industry news and trends, including RFPs and relevant legislative and policy updates.

An archive of Building Congress and Building Foundation research publications is available at www.buildingcongress.com.
Throughout its 96-year history, the New York Building Congress has been a leading advocate for enhanced investment in the region’s vast infrastructure network, strategic economic development, and the advancement of the building community through greater collaboration between industry representatives and government officials. The Building Congress has developed a robust Policy Agenda for 2017, which is focused on broad improvements to New York’s transportation system, enacting legislation necessary to ensure the continued growth of the city’s economy, and expanding development opportunities in all five boroughs.

INFRASTRUCTURE INVESTMENT

New York City is increasingly reliant on an outdated transportation network that is straining to keep pace with the city’s growing population and employment base. The Building Congress will aggressively push for Governor Cuomo’s visionary proposals to expand, modernize, and transform the region’s vital system of airports, subways, commuter rail, and bridges.

The 2017 Policy Agenda prioritizes support of such multi-year initiatives as the Amtrak Gateway project, a new Penn/Moynihan Station complex, the master plans for LaGuardia and JFK Airports, a third track along a portion of the Long Island Rail Road, the next phases of the Second Avenue subway, and the BQX streetcar project.

The Building Congress will also work to identify the next generation of transportation projects to accommodate future economic and population growth in New York City and the broader metropolitan region.

CAPITAL PLANNING

While recent years have seen the city make unprecedented levels of investment in its core infrastructure components, the Building Congress is calling for the City to increase its investments even further in 2017 and the years to come. The Building Congress will monitor the City’s Fiscal Year 2018 Preliminary and Executive Capital Budgets to ensure that spending continues to flow to critical infrastructure and offer thorough analyses and testimony on budget details. Additionally, the City must demonstrate a longer-term commitment to its 10-year strategy to accommodate growth in the population and economy.

The Building Congress will continue to be a vocal proponent of dedicated sources of revenue devoted entirely to the City and State’s capital programs. The Building Congress encourages the consideration of such revenue options as instituting a uniform toll on vehicles entering Manhattan’s central business district; increasing the Petroleum Business Tax; removing the artificial cap on the gasoline sales tax; and increasing the MTA region sales tax surcharge.

LEGALISATIVE PRIORITIES

The Building Congress advocates legislation that will spur development, streamline the building process, and inject a greater degree of innovation and efficiency into government projects.

Working with other industry organizations, the Building Congress is leading efforts to pass the Emergency Responder Act, increase the use of design-build for City and State projects, and improve worker safety while ensuring that construction is not constrained by unnecessary and burdensome regulations.

ECONOMIC DEVELOPMENT

The Building Congress will increase its efforts to promote strategic economic and housing development projects across the five boroughs. Priorities include the proposal to rezone Greater East Midtown for new office development as well as a series of rezoning initiatives in neighborhoods that have the capacity for new development and where affordable housing is in short supply.

With an eye on New York City’s growing population, economy, and built environment, the Building Congress will closely monitor progress on the closure of Indian Point Energy Center and ensure that an affordable plan is developed to replace this source of clean energy for New York.

Additional resources will be dedicated to promote the importance and scale of the cultural sector. The Building Congress will urge the City and State to provide adequate financial support to allow this sector to grow and serve more residents and visitors.

Rendering of Goethals Bridge Replacement, Courtesy of Port Authority of New York & New Jersey
Since it was founded in 1998, the New York Building Foundation has raised and distributed millions of dollars to pursue a dynamic program of research, education, and philanthropy aimed at promoting the long-term growth and well-being of the building industry and the City of New York.

In its early years, the Building Foundation undertook a series of small renovation projects for community services centers focused on New Yorkers in need. Over the past 19 years, however, the Foundation’s activities have grown considerably in scope and impact to include grants for educational programs designed to develop interest in the industry among elementary and high school students; scholarships for students of all ages to pursue careers in the building professions and trades; programs to encourage clean, safe worksites, including a Construction Shed Design Competition in 2015; and research on issues impacting both the building industry and the city’s economic future.

And in the times of greatest need, the Foundation has acted swiftly to help the city and its residents with the establishment of the World Trade Center Memorial Fund in 2001 and the Hurricane Sandy Recovery Fund in 2012.

The Building Foundation depends on the support of firms and individuals committed to leveraging the building industry’s talents and resources for the benefit of all New Yorkers. Every effort is made to attract widespread participation in Foundation activities and to publicize the voluntary contributions of the industry to the City of New York.

To learn more about the Building Foundation, please visit www.nybuildingfoundation.org.
Bringing together leaders from the design, construction and real estate industry is at the heart of the Building Congress’ mission. This goal is met in large part through the organization’s wide range of events, which offers members the opportunity to network with friends and associates across all sectors, discuss and influence emerging issues, and salute the achievements of colleagues.

For nearly 25 years, the Building Congress’ Construction Industry Breakfast and Luncheon event series has served as a platform for city, state and federal officials entrusted with planning, funding, and implementing public works projects and economic development initiatives in the New York City region to address and receive feedback from the building community. Recent highlights include: New York State Senate Majority Leader John J. Flanagan in June 2016, discussing the State’s legislative priorities; New York City Council Member Daniel Garodnick and then-New York City Department of City Planning Director Carl Weisbrod in September 2016, giving an overview of the Greater East Midtown rezoning; the annual Construction Outlook Breakfast in October 2016, featuring remarks by Alicia Glen, Deputy Mayor for Housing and Economic Development, and the release of the latest Building Congress multi-year construction forecast; the Annual Membership Meeting and Construction Industry Luncheon in January 2017, with remarks by New York City Mayor Bill de Blasio, who discussed affordable housing and improving the City’s infrastructure; and a March 2017 Construction Industry Breakfast, featuring newly-appointed President and CEO of the New York City Economic Development Corporation James Patchett, and newly-appointed Director of the New York City Department of City Planning and Chair of the City Planning Commission Marisa Lago.
Nearly 2,000 members and guests joined the Building Congress at the 2016 Industry Recognition Dinner and 96th Anniversary Leadership Awards Luncheon to honor a group of outstanding men and women whose professional and personal accomplishments have helped shape and improve the city. Honorees at these premier events included: Richard T. Anderson, President Emeritus of the New York Building Congress; Ralph J. Esposito, President, New York, Lend Lease (US) Construction LMB Inc.; Charles F. Murphy, Senior Vice President, Turner Construction Company; Thomas Z. Scarangello, P.E., Chairman and Chief Executive Officer, Thornton Tomasetti; Husam Ahmad, P.E., Chairman and CEO, HAKS; Jill N. Lerner, FAIA, Principal, Kohn Pedersen Fox Associates, P.C.; and Anthony Shorris, First Deputy Mayor, City of New York.

Other annual events raise support for and awareness of the important work of the New York Building Foundation. Most recently, these events included the 10th Annual Premier Wine Dinner, the 14th Annual Theatre Benefit, and an auction held at the Building Congress Annual Golf Outing.
COMMITTEES AND COUNCILS

ARCHITECTS LEADERSHIP COUNCIL (by invitation)
Composed of New York City’s largest architectural firms, the Architects Leadership Council discusses and advises the Building Congress on design issues facing the industry and the city.

Co-Chairs
Andrea Lamberti, AIA, Rafael Viñoly Architects P.C.
Richard Southwick, FAIA, Beyer Blinder Belle Architects & Planners

COUNCIL OF PRESIDENTS
The Council of Presidents includes leaders of industry organizations and associations who meet to discuss policy and broad issues affecting the industry.

Chairman
Thomas Z. Scarangello, P.E., Thornton Tomasetti

COUNCIL OF INDUSTRY WOMEN
The Council of Industry Women provides industry women a forum to better communicate with one another and increase the impact of their collective voice. It includes leaders of industry women’s organizations and women members of the New York Building Congress.

Co-Chairs
Aine M. Brazil, P.E., LEED AP, Thornton Tomasetti
Kathleen Culhane, Nontraditional Employment for Women

COUNCIL ON INNOVATION & BEST PRACTICES
The Council on Innovation & Best Practices serves as a technical resource, forum, and advocacy group dedicated to advancing innovation and best practices within the New York City building industry and among all Building Congress members.

Co-Chairs
Carl Galiooto, FAIA, HOK
Charles F. Murphy, Turner Construction Company
Feniosky Peña-Mora, NYC Department of Design & Construction
Thomas Z. Scarangello, P.E., Thornton Tomasetti

ENERGY (by invitation)
The Energy Committee focuses on pressing energy issues for New York City, including the need for additional electric generating capacity and ways to enhance energy conservation.

Co-Chairs
John J. Gilbert III, Rudin Management Company, Inc.
Frances Resheske, Con Edison

GOVERNMENT AFFAIRS (by invitation)
The Government Affairs Committee seeks to solidify the Building Congress as a strong voice in government by steering its advocacy agenda consistent with the common interests of members and the industry as a whole; identifying legislative priorities and developing new bill ideas; strengthening relationships with elected and high-rank government officials and staff on the city, state and federal levels; and by serving as a forum to discuss and formulate opinions on policy and legislation.

Co-Chairs
B. Dean Angelakos, CHA Consulting, Inc.
Lorraine Grillo, New York City School Construction Authority

HEALTHCARE
The Healthcare Committee looks at the financing, design, and development of infrastructure for one of the largest sectors of New York City’s economy. Particular attention is given to the city’s public hospital system, new and proposed projects at major healthcare facilities, and innovative financing tools.

Co-Chairs
James T. Crispino, AIA, Atelier for Healthy Architecture
Joseph Ienuso, NewYork-Presbyterian
Richard Steimel, Lend Lease (US) Construction LMB, Inc.
HIGHER EDUCATION
The Higher Education Committee examines design and construction activity and trends in the higher education sector. The committee also explores ways the Building Congress can strengthen its advocacy of this sector’s contributions to the city’s construction market, quality of life, and economy.

Co-Chairs
Judith E. Bergtraum, The City University of New York
Lynne P. Brown, New York University
David M. Greenberg, Columbia University

PLANNING, GROWTH & SUSTAINABILITY
The Planning, Growth & Sustainability Committee monitors city and state economic development initiatives and key private sector development trends. The committee also considers the impact of regulatory procedures on economic development and opportunities for resource-conserving design and construction.

Co-Chairs
Maureen A. Henegan, Henegan Construction Co., Inc.
Kenneth D. Levien, FAIA, Levien & Company, Inc.
Eli Zamek, Vornado Realty Trust

PUBLIC BUILDING & PROCUREMENT
The Public Building & Procurement Committee monitors the New York City School Construction Authority, the New York City Department of Design and Construction, the New York City Department of Housing Preservation and Development, DASNY, and other builders of public facilities in New York City. The committee also focuses on efforts to make public procurement and construction practices more efficient and productive.

Co-Chairs
Husam Ahmad, P.E., HAKS
Mysore L. Nagaraja, Mysore Nagaraja Consulting, LLC
Elizabeth Velez, Velez Organization

TRANSPORTATION & INFRASTRUCTURE
The Transportation & Infrastructure Committee looks at the capital programs of the City of New York, the MTA, the Port Authority of New York & New Jersey, the New York State Department of Transportation, and other government agencies responsible for building the city’s core infrastructure. The committee also monitors relevant legislation and policy issues impacting the city’s infrastructure.

Co-Chairs
Michael Cobelli, Skanska USA Civil Inc.
Michael J. Sweeney, HNTB Corporation

YOUNG PROFESSIONALS
The Young Professionals Committee expands on the Building Congress’ efforts to attract, engage, retain, and develop the next generation of industry leaders through a range of activities, including networking with peers and senior industry professionals; establishing young professional development programs, activities, and mentoring; and increasing awareness of, and fundraising for, the New York Building Foundation.

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Dagher Engineering, PLLC
Davidoff Hutcher & Citron LLP
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Design 2147 Limited
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Ennead Architects
Environmental Contractor’s Association of New York City
Equity Residential
Francis Cauffman Architects
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Gibbons P.C.
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Goetz Fitzpatrick LLP
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High Rise Fire and Security
Hill International, Inc.
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Manhattan College - School of Engineering
McLaren Engineering Group
Meridiam
Microsol Resources
Milrose Consultants, Inc.
National Grid
New York City Central Labor Council/AFL-CIO
The New York Public Library
Newman Myers Kreines Gross Harris, P.C.
NewYork-Presbyterian
NYU Langone Medical Center
Pennoni
Pitta LLP
Pizzarotti IBC
Plaza Construction LLC
Posillico, Inc.
RAL Development Services LLC
Rent Stabilization Association
RXR Construction & Development
Schiff Hardin LLP
Schindler Elevator Corporation
Severud Associates Consulting Engineers, PC
Shmerykowsky Consulting Engineers
Skyline Engineering LLC
Stantec
Sterling Equities, Inc.
Subcontractors Trade Association, Inc.
T-Mobile
Teamsters Local Union #282
Terrence O’Neal Architect LLC
Thacher Associates LLC
Trane
Transcend Construction
Trystate Mechanical Inc.
Tutor Perini Corporation
Unity Electric Company, Inc.
Universal Builders Supply, Inc.
Urban Engineers of New York, D.P.C.
Verizon
VHB
World Trade Center Properties, LLC
Yonkers Contracting Company, Inc.

REGULAR MEMBERS

ABM Systems
Abrams Fensterman
ACEC New York
AGF Group, Inc.
AGC of NYS, LLC
AI Engineers, Inc.
AIA New York Chapter
AIA New York State
Aircuity, Inc.
Alliance for Downtown NY, Inc.
Alliant Insurance Services, Inc.
Amaracon Testing & Inspections, LLC
AMCC Corporation
American Petroleum Institute (API NY)
Richard T. Anderson
Andromeda Advantage Inc.
ARC Document Solutions
Armand Corporation
Array Architects
Ashnu International, Inc.
Asite
ASSA ABLOY Door Security Systems
Association of Master Painters and Decorators of New York, Inc.
AWR Group, Inc.
B. Thayer Associates
Baker Tilly Virchow Krause LLP
Beacon Consulting Group, Inc.
Ben Bay Realty Company of Bay Ridge
Benchmark Construction Group, Inc.
Berdon LLP
The Berman Group
Beverly Willis Architecture Foundation
BioMed Realty
BMO Harris Bank
BOND
Borrego Solar
Bradford Construction Corp.
The British Consulate - NY
Brooklyn Chamber of Commerce
Building Restoration Contractors Association, Inc.
Burnham New York, Inc.
The Business Council of New York State, Inc.
Canam Steel Corporation
CannonDesign
Capital Project Management, Inc.
Carter Ledyard & Millburn LLP
Cassone Leasing, Inc.
CetraRuddy
CH2M
City & State
Clean Earth, Inc.
Cohen Seglias Pallas Greenhall & Furman PC
Columbia University Medical Center
Commercial Observer
Compower Corp.
Connell Foley LLP
Cooper Robertson
Cooper Union
Corgan Associates Architects, P.C.
Cornell University
Cosentini Associates
COWI North America
Cozen O’Connor
Creative Environment Solutions Corp.
CREW New York
Dattner Architects
Deloitte LLP
Design Trust for Public Space
Patrick A. DiCerbo/Northwestern Mutual
Distinct Engineering Solutions, Inc.
Dominick R. Pilla Associates, PC
Donaldson Organization
Lloyd Douglas
Douglas Elliman Real Estate
Dragados USA, Inc.
Duane Morris LLP
Epstein
Ernst & Young
Exponent, Inc.
Faithful+Gould, Inc.
Falcon Enterprises Associates, Inc.
Farrell Fritz, P.C.
Featherstonhaugh, Wiley & Clyne, LLP
Flad Architects
Fordham University
Four Freedoms Park Conservancy
Fox Rothschild LLP
Fradkin & McAlpin Architects
Frances Levine Studio LLC – Landscape Design
The Fulcrum Group
FTI Consulting, Inc.
Gandhi Engineering, Inc.
Gannett Fleming Engineers and Architects, P.C.
GEI Consultants, Inc., P.C.
The General Society of Mechanics and Tradesmen of the City of New York
Genesys Engineering, P.C.
Gerner Kronick + Valcarcel, Architects, DPC
Gilsanz Murray Steficek LLP Engineers and Architects
Gleeds New York Inc.
Goldin Solutions
Goshow Architects, LLP
Grand Central Partnership
Grassi & Co.
Greater Jamaica Development Corporation
Greater New York Construction User Council
Greater New York Council, Boy Scouts of America
Greg Beeche Logistics
GREYHAWK
Group PMX LLC
GZA
H2M architects + engineers
Handel Architects
Hardesty & Hanover, LLC
The Harman Group
Harris Rand Lusk
Hatzel & Buehler, Inc.
Helbling & Associates, Inc.
Helpenn Architects P.C.
Hirani Group
Holland & Knight LLP
Holt Construction Corp.
Hotel Association of New York City, Inc.
Hunter College
The Hyde Agency
I H Engineers, P.C.
IBI Group • Gruzen Samton Architects
Independent Power Producers of New York, Inc.
Infinite Consulting Corp.
Infrastructure Engineering, Inc.
Insight Civil Engineering, PLLC
Interactive Elements, Inc.
Interboro Property Management Corp.
International Asbestos Removal, Inc.
International Masonry Institute
Italian Tile Imports NY
Jansons Associates, Inc.
Jay Shapiro & Associates, Inc.
Jeffrey Berman Architects
JKF&M Consulting Group, LLC
John E. Osborn P.C.
Kaufman Dolowich & Voluck, LLP
Kenrich Group
Korley Engineering Consultants LLC
KS Engineers, P.C.
L&L Holding Company, LLC
LAK Public Relations, Inc.
LDA Compliance Consulting, Inc.
Lehigh Technical Services
Lehrer, LLC
Leslie E. Robertson Associates
Levien & Company, Inc.
Likier Associates Consulting Engineers
Longman Lindsey
Loring Consulting Engineers, Inc.
LP Cinimelli
Lucy-McNiece & Bull Agency, Inc.
Luthin Associates, Inc.
M & E Engineers, Inc.
M-E Engineers
M.J. Engineering and Land Surveying, P.C.
Marcus, Rosenberg & Diamond LLP
Marvel Architects
Mate Matura & Sons, Inc.
Matrix New World Engineering, Inc.
Mckissack & Mckissack
McNamara Salvia Structural Engineers
MCR Development
Mechanical Technologies, LLC
Merritt Engineering Consultants, P.C.
Metropolis Group, Inc.
MJL Medical Supply, LLC
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Mueser Rutledge Consulting Engineers
Mysore Nagaraja Consulting LLC
Naik Consulting Group, P.C.
Nautilus Consulting, LLC
NBBJ
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<td>Nicholas &amp; Lence Communications</td>
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<td>NY Metropolitan Trucking Association</td>
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<td>Zubatkin Owner Representation, LLC</td>
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Cassone Leasing, Inc. – Lisa Cassone, Executive Vice President

“Joining the New York Building Congress has been a game changer. As a small, woman-owned business in a team-driven industry, our success depends on developing trusted relationships and brand recognition. Being a Building Congress member has provided Cassone with access to the same circles as the most prominent companies in the industry and to public officials at all levels of government. Through networking at Building Congress events and thanks to introductions facilitated by their staff, we have gained far greater name recognition, been exposed to a wide range of exciting business opportunities, and created some terrific new partnerships, including an exclusive deal with a large general contractor whose CEO I met at the New York Building Foundation’s Annual Premier Wine Dinner. We couldn’t ask for a better return on our investment in Building Congress membership.”

Leslie E. Robertson Associates (LERA) – Elias Matar, Partner

“As a long-time member, LERA has always appreciated the great value of Building Congress events, research, and policy updates. Recently, we decided to get more involved at the committee level, which has helped us focus our networking efforts pertaining to sectors of interest. For example, our participation on the Healthcare and Higher Education Committees has enhanced our existing connections; helped us develop new relationships with owners, architects, and engineers active in these sectors; and led to an increase in requests for proposals. Our rewarding experience motivated us to join additional committees focused on Planning, Growth & Sustainability as well as Public Building & Procurement. We are also encouraging our younger engineers to join the new Young Professional Committee, so that they can start building their own peer-to-peer networks in the industry.”

NK Architects – Michael Gorman, Director of Project Development

“NK Architects joined the Building Congress because it is the leading advocacy, research, education and networking organization serving New York City’s design, construction and real estate industry. What distinguishes the Building Congress the most is the caliber of its members; the unparalleled level of participation in its programs by the city’s foremost institutions; and the intelligent and meaningful networking that is a core part of all Building Congress functions. The organization’s events have allowed me to cultivate relationships with potential clients and colleagues, and its committee meetings are a terrific business development resource because they attract a wide range of public and private sector industry leaders. The fact that each committee is co-chaired by ‘C suite’ executives further attests to the importance, value, and relevance that top industry leaders place on Building Congress involvement.”
MEMBER OPPORTUNITIES AND BENEFITS

Help forge a common agenda for New York City’s building industry, working with the overall design, construction and real estate community.

Participate on committees and task forces and in special events involving industry leaders and public officials of diverse backgrounds and experience.

Support political action on industry-impacting issues, including increased infrastructure investment, streamlined procurement, and major rezonings and other strategic economic development initiatives.

Receive timely communications on member news, networking events, policy and legislative updates, and information on current and future market conditions and emerging trends affecting the industry.

Identify with the city’s largest industry and one of its most important economic engines.

NEW MEMBER BENEFITS

In addition to all Membership Benefits, new members receive the following benefits during their first year of membership:

— A complimentary invitation to the next Construction Industry Breakfast;

— Highlighted listings in the Building Congress Membership Directory, Building Beat, and on buildingcongress.com; and

— An invitation to a New Member Orientation.
INNOVATOR • $20,000
Members are globally regarded firms with exceptional industry track records. Benefits include all those in the Industry Leader category as well as two guest invitations to the Leadership Awards Luncheon and Industry Recognition Gala; a full-page color advertisement in the Membership Directory; priority exposure on Building Congress social media accounts; a month-long footer advertisement in our bi-weekly Building Beat e-newsletter; and invitations to exclusive events.

INDUSTRY LEADER • $15,000
Members are either firms with multiple subsidiaries active in the metropolitan region or single organizations desiring greater exposure and industry involvement. Benefits include all those in the Chairman’s Club category as well as one guest invitation to the Leadership Awards Luncheon and Industry Recognition Gala and invitations to exclusive events.

CHAIRMAN’S CLUB • $11,000
Members are in the forefront of all Building Congress activities and are active on the Board of Directors. In addition to all Director’s Council benefits, Chairman’s Club members receive two guest invitations to all Construction Industry Breakfasts; VIP seating at all major events; and prominent listing in Building Congress publications.

DIRECTOR’S COUNCIL • $8,250
Members are leaders in the Building Congress, helping to chair committees and set the organization’s agenda. In addition to all President’s Council benefits, Director’s Council Members receive two guest invitations to all Construction Industry Breakfasts; one guest invitation to the Annual Meeting and Construction Industry Luncheon; and prominent listing in Building Congress publications.

PRESIDENT’S COUNCIL • $5,500
Members are leaders in the Building Congress and are active on committees and other activities. In addition to all Sponsor benefits, President’s Council Members receive two guest invitations to all Construction Industry Breakfasts and prominent listing in Building Congress publications.

SPONSOR • $2,750
In addition to all Membership Benefits, Sponsors receive one guest invitation to all Construction Industry Breakfasts.

MEMBER • $1,650
Your organization is linked to buildingcongress.com and up to five contacts from your organization receive all mailings, including the annual Membership Directory, newsletters, (e)Updates, Annual Report, legislative and research reports, committee information, and invitations to all events.

M/D/WBE RATE • $1,100
To encourage certified M/D/WBE’s to join, the Building Congress offers a discounted membership rate. Please provide a copy of certification with the Membership Application.

Please send your completed application with membership dues to:
New York Building Congress
44 West 28th Street, 12th Floor
New York, NY 10001
Fax: 212.481.9290

MEMBERSHIP APPLICATION
Membership entitles up to five people from your firm or organization to be listed as contacts and receive all Building Congress mailings.

YES, I want my organization to join the New York Building Congress:

☐ INNOVATOR
☐ INDUSTRY LEADER
☐ CHAIRMAN’S CLUB
☐ DIRECTOR’S COUNCIL
☐ PRESIDENT’S COUNCIL
☐ SPONSOR
☐ MEMBER

PAYMENT OPTIONS
☐ A CHECK IS ENCLOSED, made payable to: NEW YORK BUILDING CONGRESS
☐ PLEASE CHARGE THE CREDIT CARD LISTED ☐ American Express ☐ MasterCard ☐ VISA

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ANNUAL DUES AND MEMBERSHIP CATEGORIES
NEW YORK BUILDING CONGRESS, INC.
UNAUDITED STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2016

<table>
<thead>
<tr>
<th>Support and Revenues</th>
<th>APPROVED BUDGET 2016</th>
<th>YEAR END RESULTS 2016</th>
<th>APPROVED BUDGET 2017</th>
</tr>
</thead>
</table>

**Unrestricted:**

- Membership Dues: 1,415,500
- Membership Activities: 2,228,000
- Interest & Other Income: 44,450

**Total Support and Revenues:** 3,687,950

**Expenses:**

- Operating Expenses: 2,163,000
- General Expenses: 184,900
- Membership Services Expenses: 269,000
- Membership Activities Expenses: 895,000
- Misc. Program Expenses: 176,050

**Total Operating and Membership Expenses:** 3,687,950
OFFICERS

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Vice Chairmen
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Sabrina Kanner, Brookfield Property Partners L.P.
Gary LaBarbera, Building & Construction Trades Council of Greater New York
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Charles F. Murphy, Turner Construction Company
Milo E. Riverso, STV Group, Inc.
Lawrence P. Roman, WDF Inc.
Matt Van Buren, CBRE

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Carlo A. Scissura, Esq., New York Building Congress

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Secretary
Jill N. Lerner, FAIA, Kohn Pedersen Fox Associates, P.C.

General Counsel
Michael S. Zetlin, Zetlin & De Chiara LLP

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Jeffrey E. Levine, Douglaston Development
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Anthony Mannarino, Extell Development Management Company
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Vicki Match Suna, NYU Langone Medical Center
Christopher McCartin, Tishman Speyer
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Anthony P. Schirripa, FAIA, MANCINI•DUFFY
Scott Seltz, BNP Media
Mitchel W. Simpler, JB&B Consulting Engineers
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Christopher O. Ward, AECOM
Iris Weinshall, The New York Public Library
Eli Zamek, Vornado Realty Trust

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Peter L. DiCapua, CodeGreen Solutions
John M. Dionisio, Global Infrastructure Solutions
Mary-Jean Eastman, FAIA, Perkins Eastman
Peter Goetz, Goetz Fitzpatrick LLP
Stuart E. Graham, Skanska USA Inc.
Richard Seth Hayden, FAIA, Consultant
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Leevi Kiil, FAIA, Leevi Kiil Consulting/Glennon Design Alliance
Herbert K. Koenig, Allied Development Corp.
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Richard L. Tomasetti, P.E., Thornton Tomasetti

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Jeanine Badalamenti, Vice President, Development & Strategic Partnerships
Michael Pantelidis, Vice President, Public Affairs
Sheri J. Bell, Senior Finance Director
Robert Chapman, Director, Member Services
Alanna Draudt, Director, Events
Yesenia Hernandez-Brito, Director, Administration
Sarah Moore, Executive Assistant to the President & CEO
ETHICS AND RESPONSIBILITY

The New York Building Congress promotes the interests of the greater building community of New York City and its environs through the membership of individuals, companies, and organizations, including contractors, architects, engineers, unions, real estate managers, developers, owners, and associations. The Building Congress supports the growth and success of the construction industry and the responsible development of the region and strives to maintain and broaden the public's confidence in the construction industry.

The Building Congress involves a membership dedicated to honesty, integrity, and fair dealing. This Statement of Ethics and Responsibility expresses the particular commitments expected of Building Congress membership. Membership in the Building Congress is voluntary. By accepting membership, a member commits to adhere to the principles set forth in this Statement.

1. Members shall conduct all their business in an honest and ethical manner, abiding by the requirements of laws and regulations.

2. Members are committed to refraining from any act discreditable to the industry. Consistent with this commitment, members shall not:
   a. knowingly violate laws and regulations;
   b. knowingly offer false testimony to any governmental or other regulatory body or official;
   c. offer or make any payment or gift to a public official, or a person employed by a potential customer or client, with the intent of influencing the recipient's judgment in connection with an existing or prospective project in which the member is interested;
   d. accept payment or gifts that are intended to influence their judgment in the case of members serving in a public capacity or representing the interests of their employer;
   e. knowingly allow unsafe practices that could jeopardize the safety, health, and welfare of workers or the public; and
   f. knowingly allow practices that discriminate against individuals or companies based upon race, gender, age, creed, sexual orientation, or national origin.

3. Members should embrace the spirit and letter of the law governing their professional affairs and should promote and serve the public interest in their personal and professional activities.

4. Organizational members are free to set standards applicable to them.
THE NEW YORK BUILDING CONGRESS

450+
Member Organizations

250,000+
Employees Represented by Member Organizations

12
Councils and Committees

2,383
Committee and Council Members

970
95th Anniversary Luncheon Attendees

1,633
Total Attendees at 2016 Construction Industry Forums

$61 Billion
Total Economic Impact to NYC of 2015 Construction Activity

$42.1 Billion
Projected Construction Spending in 2017

230
Golfers at 2016 Annual Golf Outing

940
2016 Industry Recognition Dinner Attendees

24
Print and Electronic Publications

142,600
Anticipated Number of Construction Jobs in 2017

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